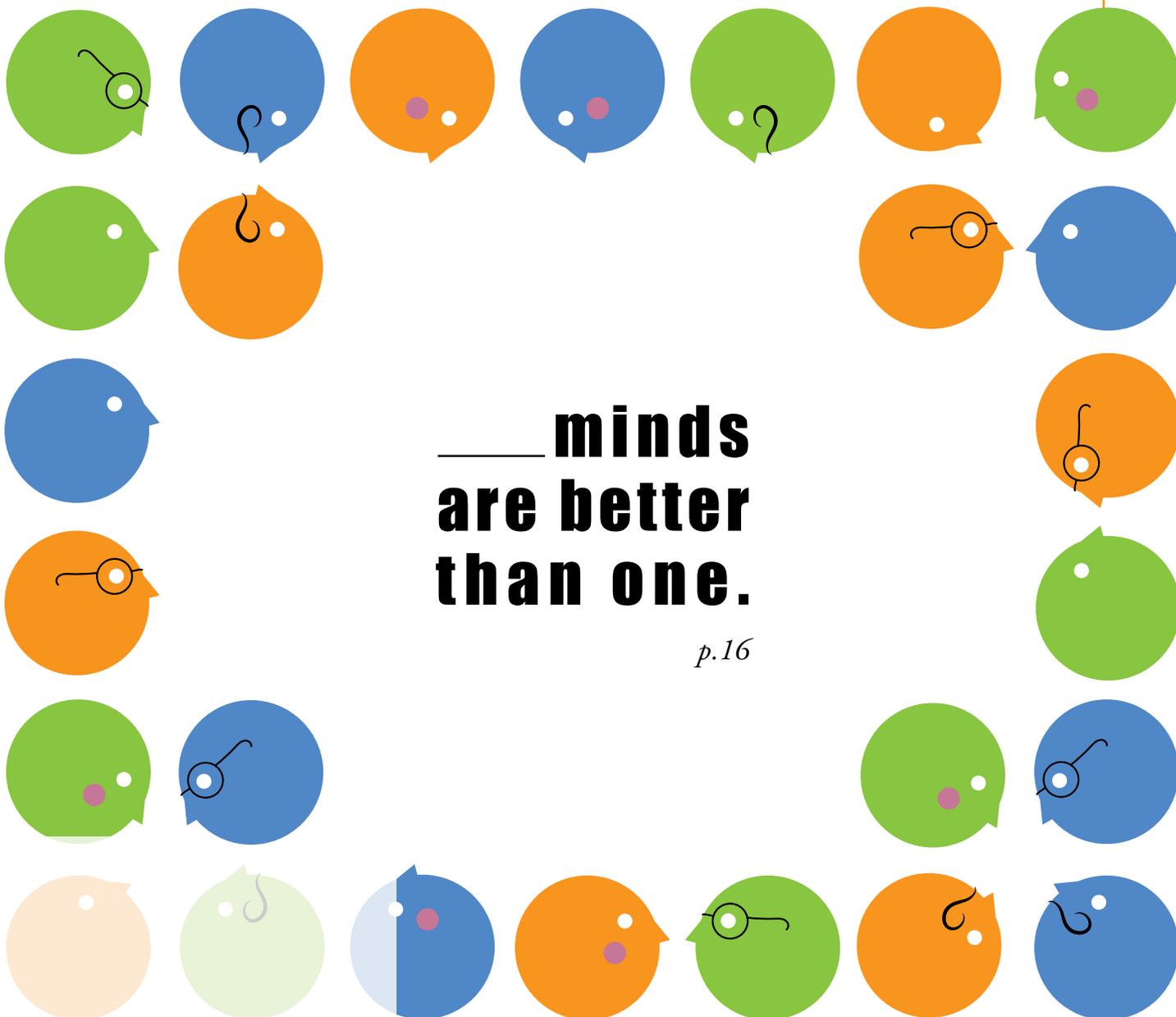


# PLANNING WEST

WINTER 2018

FORWARD THINKING  
SHAPING COMMUNITIES



\_\_\_\_\_ **minds  
are better  
than one.**

*p.16*



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# PLANNING WEST

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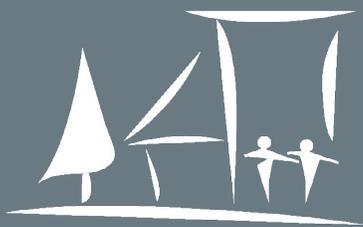
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**PIBC PLANNING INSTITUTE OF BRITISH COLUMBIA**  
FORWARD THINKING  
SHAPING COMMUNITIES



2017 PIBC HONOURARY Member Dr. Larry McCann & PIBC President Andrew Ramlo

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#### ON THE COVER

Interdisciplinary work is essential to imagining, planning and designing, according to our cover story on page 16. Design: Ariane Fleischmann and Trevor Melanson



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## PRESIDENT'S MESSAGE

# A Milestone Year

slight decrease in the overall fees for most members for 2018 (when does that ever happen!!!). This was, in part, due to holding overall fees constant and a reduction in the CIP liability insurance premiums for members. The Board is also proud that, in support of the future of the profession, we have eliminated Student membership fees as of 2018, and are advocating for CIP and our fellow Institutes across the country to do the same. In addition to completing your membership renewal (and filling out your CPL reporting requirements), I would encourage you to pass on some information about the benefits of PIBC membership to any planners you know who may not yet be members. According to the most recent Census count there are currently more than 1,900 planners working in BC and the Yukon. With a total of just under 1,300 practicing professionals who are active members, there are still a number of practicing planners who we would like to welcome into the organization. And word of mouth amongst colleagues can be one of the best recruitment opportunities.

As we enter the New Year, I would also ask that you to take some time to consider making a submission to one of PIBC's awards or recognition programs. There are Awards for Excellence in Planning and Awards for Individual Achievement (the call for submissions for will be issued in late January 2018 - so watch for that); you can also submit a suggested nomination for a non-planner to be considered for an Honourary membership, or nominate a professional member for recognition as a Life Member. The call for submissions for these will be coming out early this spring. These awards and recognition opportunities help us acknowledge the significant contributions that planners and non-planners alike make in shaping British Columbia and the Yukon. Please visit the PIBC website or contact the staff at the PIBC office for more information about any of these opportunities.

Finally, from all of us at PIBC, I wish you a happy, productive, and inspired 2018. ■

**Andrew Ramlo, MCIP, RPP**

**T**he Winter edition of Planning West has always had the distinction of welcoming in the New Year to come, and reflecting on the year that was. 2017 certainly was a year of milestones. From an organizational perspective, through 2017 PIBC's membership grew to about 1,608 as we welcomed 71 new Registered Professional Planners within the organization. Our newest professional members were introduced to PIBC at the recent World Town Planning Day - Celebrating the Profession event, where we also had the distinct pleasure of acknowledging Dr. Larry McCann as our most recent Honourary member. Following directions from the Board's strategic planning retreat and results from our membership survey 2017 saw us work to expand our Continuous Professional Learning (CPL) activities and events, and, in support of this objective, we welcomed Sophie King as our new full-time Professional Learning & Events Coordinator.

The year ahead will also, no doubt, be full of milestones, as PIBC celebrates its 60th anniversary. Keep an eye on Planning West and the PIBC e-news for opportunities to join us in marking this special occasion. Our Annual Conference this year will be hosted in Victoria from May 29th to June 1st. Our program call for proposals for "The Game Plan" received an overwhelming number of submissions, and we are very much looking forward to this signature annual event. Join us for three days that will weave together issues of sustainability, reconciliation, facilitation, collaboration, and partnership into a Game Plan for planners. If the number of submissions for the call for proposals is any indication of attendance, be sure to mark your calendars for this February when early registration opens so that you can secure a spot and take advantage of early discounts and get your first choice of optional activities.

Early 2018 is also the time of membership renewal - a big 'thank you' to all those who have already renewed. The Board is delighted that there has been a

# OUTLINES



What's Trending... Member in Focus...



Notice some planning gold in the social media universe? Share it @\_PIBC

**8 80 CITIES** improves the quality of life for people in cities by bringing citizens together to enhance mobility and public spaces.

## What's Trending

by **Cindy Cheung**, PIBC Communications & Marketing Specialist

**T**he year kicks off with huge momentum from 2017! Here are some key people and organizations to follow in the New Year, from Canada's Chief Public Health Officer and her first report on city design and its impact on our health, to a one-of-a-kind organization championing housing issues for BC's indigenous communities and, last but not least, an international non-profit focused on building cities for all.

2018 also marks PIBC's 60th anniversary! Be sure to follow #PIBC60 for the latest in our anniversary news and celebrations!

**@CPHO\_CANADA** (Dr. Theresa Tam, Canada's Chief Public Health Officer)  
As our current Chief Public Health Officer (CPHO),

Dr. Theresa Tam's Twitter feed covers a broad range of topics, from the nitty-gritty (like food safety tips) to big picture perspectives, such as her first official report: The State of Public Health in Canada 2017 - Designing Healthy Living.

"I chose designing healthy living as the topic for my first report ...because of the tremendous potential that changing our built environment has for helping Canadians live healthier lives."

We couldn't agree more! Follow Dr. Theresa Tam online or follow the link below for these recent reports: State of Public Health in Canada 2017 – Designing Healthy Living

<https://www.canada.ca/en/public-health.html>

(Scroll down to Publications and select the link Chief Public Health Officer's Reports on the State of Public Health in Canada.)

Official press release and results from Canada's first Cannabis survey at: [ow.ly/Tjwd30hksWe](http://ow.ly/Tjwd30hksWe)

**@AHMA\_BC** (Aboriginal Housing Management Association)

The Aboriginal Housing Management Association is an umbrella organization that represents over 40 Indigenous housing providers in BC and is the only organization of its kind in Canada. A partner of this year's #Housing-Central Conference, AHMA's mission is to "...ensure all Aboriginal people in BC have access to safe, secure, and affordable housing, through a culturally sensitive housing authority that supports, inspires, and responds to the needs of Aboriginal communities and housing providers." Check out their website and Twitter account for a wide range of resources and reports on aboriginal housing. [www.ahma-bc.org](http://www.ahma-bc.org)

**@880CITIESORG** (8 80 Cities)

8 80 Cities is an international non-profit organization with a mission to create more healthy and equitable communities that improve the quality of life for all citizens, from 8 to 80 years old. Their projects include collaborating with partners from all over the world to improve city mobility and the use of public spaces with everyone in mind. The 8 80 Cities Twitter feed and website are a great resource for ideas on increasing engagement and on how cities can prioritize people's well being. [www.880cities.org](http://www.880cities.org) ■



**SPOILER ALERT**

Gil Penalosa, founder and chair of the 8 80 Cities board, will be our #PIBC2018 opening keynote speaker! Be sure to join us in Victoria this year. Stay tuned for more on Gil and #PIBC2018 - The Game Plan!

## Editor's Note

by **Siobhan Murphy**, MCIP, RPP

Happy New Year! After seven years I'm hanging up the red pen and signing off as Editor of Planning West. I would like to thank all of you who pitched ideas and wrote articles. On behalf of PIBC and myself, thank you very much for all of your contributions, I really appreciated it. This was a great experience and I would recommend it to anyone. You get to meet and talk to people and get to find out about what practitioners are doing in other communities and share those ideas with Planning West readers.

Please join me in welcoming Maria Stanborough as the new editor of Planning West. Maria completed her MA in urban planning at UBC and became a full member of PIBC in 2010. As editor she intends to continue publishing the best examples of innovation, inclusiveness and smart urban planning. Welcome Maria! And again, thanks for all of the articles.

## Fall 2017 Follow Up

WHO WE ARE, WHAT WE HEARD,  
AND WHERE WE'RE HEADED

As a follow-up to the member survey summary article that appeared in the Fall 2017 issue of Planning West, and in response to a reader inquiry, we wanted to further clarify that the membership profile information drawn from the 2017 membership survey highlighted in the article was based on those survey responses – from the roughly 30% of members who submitted responses. As the responses were a voluntary sample of the membership (not a complete census of the entire membership), the profile information highlighted is subject to potential sampling issues, and may not necessarily precisely reflect the actual profile of the entire membership in each case.



## MEMBER IN FOCUS

**KAELEY WISEMAN** at her farm in North Saanich

## Kaeley Wiseman MCIP, RPP, PMP

Manager of Planning & Development,  
M'akola Development Services

by **Cindy Cheung**,  
PIBC Communications & Marketing Specialist

ORIGINALLY FROM A SMALL TOWN in Ontario, Kaeley moved to Victoria as part of an undergraduate rowing team and fell in love with the island. Her environmental studies and planning career have taken her from Victoria to Winnipeg, to BC's interior, to Whitehorse and back. We caught up with Kaeley, now back on the Island, where she brings her experience as the Manager of Planning & Development with M'akola Development Services, a consulting firm with Indigenous roots specializing in housing and community development.

### Was there a person or event that propelled you into the planning profession?

Definitely! That person is Dr. Larry McCann - who was awarded with

PIBC Honorary Membership this past year - so happy to see him recognized! My undergraduate studies at the University of Victoria were environment-focused and science-heavy geography programs. At that time, there was really just one planning course and it was taught by Dr. McCann. His course was studio-based and pulled together the bigger picture - showed us how planning, ecology, architecture, everything really, how each element gets woven together as a whole and how the use of space can make immense impact. His course was an exciting experience and Dr. McCann influenced me and many students who are now planners today.

He is also the reason I ended up at the University of Manitoba (UM) for my Masters in City, Community & Regional Planning. I had asked him for a recommendation letter into a graduate pro-



**KAELEY WISEMAN** (right) with her colleagues at the M'akola Development Services office

gram in environmental epidemiology and he agreed but on one condition; that I apply for the Masters planning program at UM. I did and before I knew it, I was interviewed by the University and accepted! That was a life-changing decision, completely off the radar!

**What role do you feel planners have with respect to Truth and Reconciliation? What is one thing you believe planners can do to contribute positively to the process?**

That's an interesting question. Overall, the key is focusing on the ability to build strong relationships that are respectful. I feel, as planners, it's our responsibility to communicate what we know. I see planners as "generalists"; what we do involves working with many different types of professionals (engineers, politicians, regulators) and teams in the public, private, and political sectors.

We pull together different types of data and piece them together. Our real strength, as planners, is our ability to responsibly communicate what we know so we can help usher in a new era of relationships based on respect, open communications, and trust.

My approach, whenever we start work with a new Indigenous or non-Indigenous community, is to take the time to go in person to introduce ourselves to the community leaders. We show up to ask them how we can be involved, talk about a preferred method of involvement and discover with them what will work. It is important to not view these communities as clients, but start off with the intent to build a respectful long-term relationship.

Particularly in B.C., I feel we have unprecedented opportunities to work with the Indigenous community on Reconciliation and the rest of the country may be looking to us to set examples and best practices.

**Your favourite place to grab a bite?**

I love visiting and supporting our local microbreweries. Aside from great beer and food, you can really get a sense of the town and the local movement from these innovative small businesses. I used to farm as a hobby and there was a great local micro brewery where the owner would just give me his spent grains as feed for my pigs, since he didn't want to see them go to waste. When the time came, I'd return the favor with some pork from my farm.

I also visited New Orleans recently and the oysters there are amazing - a must try if you visit that city! ■

*Please note: For space and clarity, some answers from the interview for this article may have been summarized or paraphrased.*



**PIBC'S NEWEST HONOURARY MEMBER,** Dr. Larry McCann (right) and PIBC Life Member Gerard Farry MCIP, Retired (second from left), with other guests at this year's World Town Planning Day gala event

# 2017 WORLD TOWN PLANNING DAY CELEBRATING OUR PROFESSION

by **Siobhan Murphy**, MCIP, RPP

**W**orld Town Planning Day is held annually on November 8. It is a special day to recognize and promote the role of planning in creating great communities.

This year, PIBC celebrated World Town Planning Day at the Marriott Pinnacle Hotel in Vancouver on Saturday, November 4, 2017. The event recognizes members who have held professional membership in the Institute for 25 years or more, and the admission of new certified members (Registered Professional Planners), as well as recognizes particular individuals for their contributions to the planning profession.

The evening began with cocktails, followed by guests being ushered in for dinner and the formal part of the program began with a welcome by the Master of Ceremonies for the evening, Lindsay Chase.



“  
**40 years of teaching was a learning experience, being on advisory committees, doing the research – it was a joy. It wasn't work. And what a surprise [this award]. I'm deeply touched.**”

—Dr. Larry McCann

Membership presentations were presided over by PIBC President Andrew Ramlo, and Secretary-Treasurer Carole Jolly. The presentations for Honorary, 25-plus Years of Certified Membership were presented before dinner. Presentations for newly-minted PIBC members proceeded after dinner. Other moments included a formal letter from the Province of British Columbia acknowledging World Town Planning Day. It was also noted that next year will be the 60th anniversary of the Planning Institute of BC!

This year PIBC recognized a new Honorary Member, Dr. Larry McCann, who taught at the University of Victoria in the Geography Department for 20 years and is now a Professor Emeritus. Prior to that he taught for many years at Mount Allison University and was Director of Canadian Studies there.

Lindsay Chase began the introductions for Dr. McCann. As a former student, she expressed gratitude and admiration to Dr. McCann for the support he provided her and what a profound impact he has had on her career. She then turned it over to two oth-

er former students, Dr. Pamela Shaw who is Director of the Community Planning Program at Vancouver Island University and John Wensveen, the Vice Provost of the Academic Schools at Miami Dade College in the U.S., who also came to support Dr. McCann's nomination. Dr. Shaw is also an adjunct professor at the University of Victoria and congratulated Dr. McCann on behalf of all of his colleagues at UVIC who are so pleased he is receiving this recognition.

During his 40-year teaching career, Dr. McCann authored or co-authored 70 scholarly papers and wrote or edited 10 books on the geography and history of Canada's regions, cities, and suburbs. He is the editor of *Heartland and Hinterland: A Geography of Canada*, a university text which has sold over 80,000 copies.

Larry McCann has received numerous scholarly and community service awards. In 1999, he was the first recipient of the Distinguished Teaching Award presented by UVic's Faculty of Social Sciences. In 2001, in a ceremony at Rideau Hall, the Governor-General

#### PHOTOS FROM WORLD TOWN PLANNING DAY 2017

(left) A group of newly recognized Registered Professional Planners (RPPs) from 2017 at the World Town Planning Day gala event; (right) Master of ceremonies and former PIBC President Lindsay Chase MCIP, RPP speaking at the World Town Planning Day gala event



bestowed him with the Royal Canadian Geographical Society's Massey Medal for his many scholarly and community contributions.

In his own words, Dr. McCann said that he was always very close to Planning in his teaching, but it was the research piece which kept him rooted in academia. The research also got him out in the field more, he said, which both Dr. Shaw and John Wensveen said were some of the really great moments of their coursework with McCann and informed their future practice. The take-home message: get out in the field, it will give you a different perspective.

But, "the really great thing," he said, "was the one on one. Treating students as individuals and trying to get the best out of them. And to let them do what they want." McCann recalled that letting them do what they wanted included different approaches to projects. Such as composing and singing songs for example. He said it was amazing how much work students would put into different ways of doing the work, while at the same time encouraging them to think outside the box and break the rules.

"40 years of teaching was a learning experience, being on advisory committees, doing the research - it was a joy. It wasn't work. And what a surprise (this award). I'm deeply touched," he said.

There is an accompanying article about Dr. McCann and how he inspired and supported students and future planners by Lindsay Chase and Dr. Pamela Shaw.

Lindsay Chase congratulated Dr. McCann and thanked everyone for joining the 2017 World Town Planning Day Gala, which ended the formal part of the evening. ■

## THE INFINITE HAPPINESS FILM & DISCUSSION FOR WORLD TOWN PLANNING DAY

Another event to celebrate World Town Planning Day was organized by the PIBC South Coast Chapter and the Vancouver Public Space Network. On November 9, 2017 one day after WTPD, the "Infinite Happiness" was shown at the Rio Theatre. The film is a video diary of the lives of people who live in the famous "8 House" designed by Bjarke Ingels Group (BIG), followed by a discussion with panelists who included: Ian Ross McDonald, architect, Keltie Craig, social planner from the City of Vancouver, Stephanie Williams, General Manager of Better Environmentally Sound Transportation, and Ericka Stephens-Rennie, co-founder and resident of Vancouver Co-Housing.

The 8 House is a large mixed-use development built in the shape of a figure 8 on the southern perimeter of the new suburb of Ørestad in Copenhagen, Denmark. The bow-shaped building consists of 61,000 square metres of three different types of residential housing and 10,000 square metres of retail premises and offices. It is the largest private development ever undertaken in Denmark.

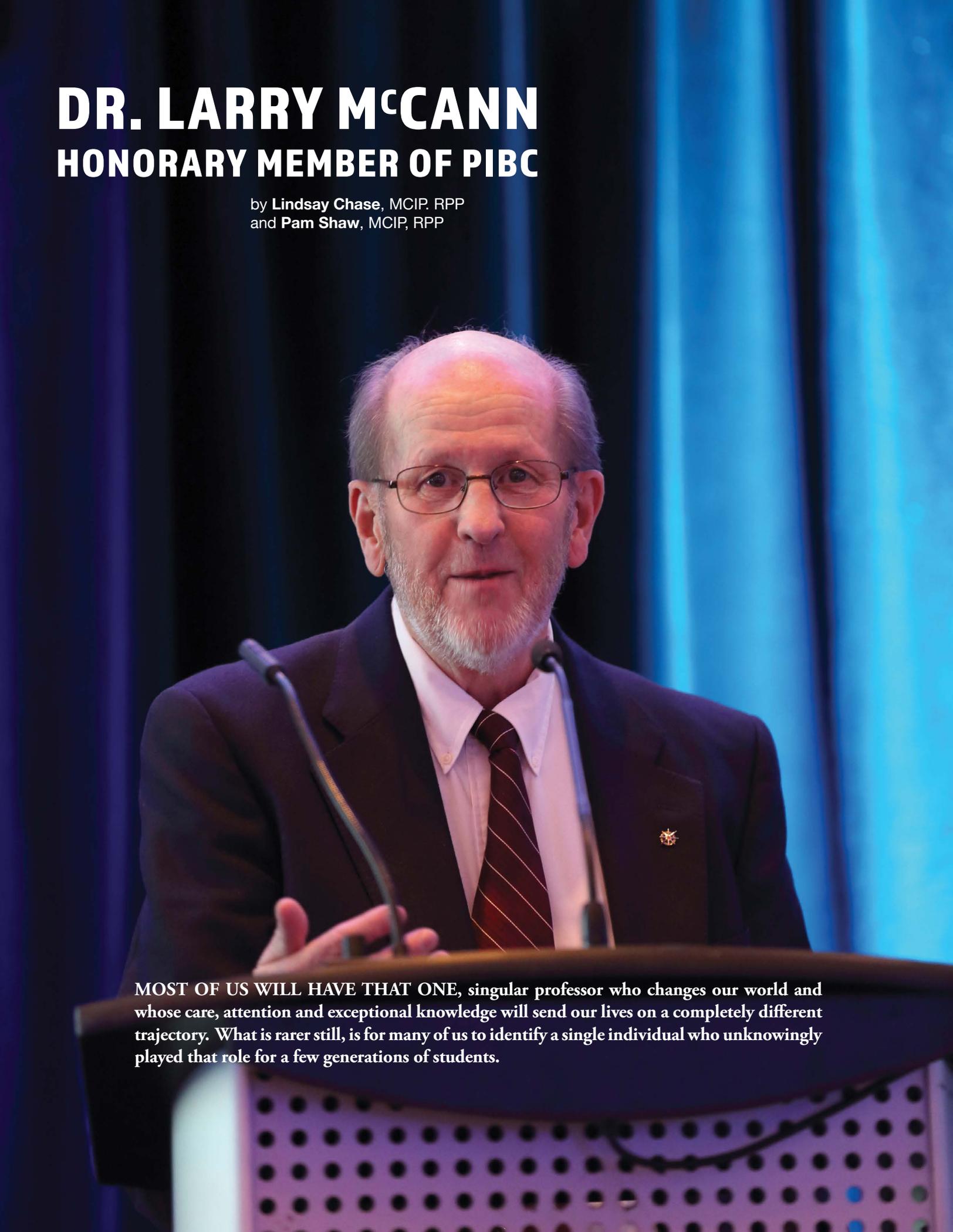
The 8 House is designed to take elements of an urban neighbourhood and layer it with commercial development on the bottom and residential above, all connected by a promenade and cycle track that goes up to the 10th level. The crossover points of the 8 shape step down in the middle, creating two courtyards.

The film by Beka and Lemoine "presents a collection of life stories all interconnected through their personal relationships with the building, which allows the viewer to discover the building through an internal and intimate point of view - all while questioning the architecture's ability to create collective happiness." Following the screening of the Infinite Happiness, Chee Chan, MCIP, RPP of the PIBC South Coast Chapter facilitated the discussion with the panelists which focussed on best practices and what should be avoided to encourage sociability of residents of multi-unit housing in Metro Vancouver.

# DR. LARRY McCANN

## HONORARY MEMBER OF PIBC

by Lindsay Chase, MCIP, RPP  
and Pam Shaw, MCIP, RPP

A photograph of Dr. Larry McCann, an older man with glasses and a beard, wearing a dark suit, white shirt, and striped tie. He is standing behind a podium with two microphones, gesturing with his right hand. The background is a blue curtain.

**MOST OF US WILL HAVE THAT ONE**, singular professor who changes our world and whose care, attention and exceptional knowledge will send our lives on a completely different trajectory. What is rarer still, is for many of us to identify a single individual who unknowingly played that role for a few generations of students.

On November 4th, 2017 the Planning Institute of British Columbia and the Yukon recognized Dr. Larry McCann as an honorary member of the Institute for his exceptional teaching and mentoring of countless students who went on to pursue graduate degrees in planning.

Larry McCann taught in the University of Victoria's Geography Department from 1992-2012 and retired as a Professor Emeritus. His UVic 'roots' include graduating as the Department's first honours student in 1966. His post-graduate studies in urban geography were carried out at the University of Alberta.

During his 40-year teaching career, he authored or co-authored some 70 scholarly papers and wrote or edited 10 books on the geography and history of Canada's regions, cities, and suburbs. He is the editor of *Heartland and Hinterland: a Geography of Canada*, a university text which has sold over 80,000 copies. For an academic text, this is the equivalent of a New York Times bestseller!

Larry McCann has received numerous scholarly and community service awards. In 1999, he was the first recipient of the Distinguished Teaching Award presented by UVic's

Faculty of Social Sciences. In 2001, in a ceremony at Rideau Hall, the Governor-General bestowed him with the Royal Canadian Geographical Society's Massey Medal for his many scholarly and community contributions.

Larry continues to lecture, write, and guide local field trips. His most recent publication "Imagining Uplands: John Olmsted's Masterpiece of Residential Design" is a richly illustrated book that examines how landscape architect John Charles Olmsted, the designer of The Uplands in Oak Bay, influenced the evolving planning, architecture, and social make-up of Oak Bay and other western Canadian suburbs.

Beyond his many accomplishments as an academic, and what cannot be seen from the brief biography here is the caring and humble professor that we came to know as his students. There were always a few students waiting to chat with Larry during office hours, and a visit in his office was like being transported to a different world. There was always deep conversation about your questions, and invariably some discussion about further readings that might be pursued. But underneath was a sense that you were cared for as a person, that your ideas were interesting, and that the pur-

suit of knowledge was a noble quest.

Any student of Larry's will likely mention the incredible field trips that were an essential part of all of his classes. Like the practice of planning, his courses emphasized seeing and experiencing how the academic ideas we were reading about actually landed on the ground, and gave us a glimpse of the cumulative impact of various decades of development on the Victoria region. The importance of going out and visiting a site to better understand the context was an early lesson that made the transition to a career in planning a logical next step.

And we would be remiss if we didn't also recognize the generous reference letters written by Larry McCann (in elegant script) that supported many students going on to graduate school in planning and other disciplines. And for those who completed their studies in urban geography and went on to other careers, he still left an indelible impact by educating generations of citizens on the form and functions of cities and regions. His exceptional teaching, mentoring and relentless (in the nicest possible way) pursuit of good questions about urban and suburban places makes his recognition as an honorary member of PIBC a well-deserved honour. ■

## 2018 PIBC AWARDS for Excellence in Planning & Individual Achievement



## Call for Submissions & Nominations

Submission deadline: Mar. 9, 2018

Help us recognize the best in planning in BC and the Yukon. The call for submissions for the PIBC 2018 Awards program is **now open!**

Members can make submissions for either the Awards for Excellence in Planning or for Individual Achievement. **Don't miss this opportunity** for your professional planning work and the achievements of your colleagues to receive recognition. [www.pibc.bc.ca](http://www.pibc.bc.ca)





# OPINION: URBAN DEVELOPMENT AND PLANNING FOR RECONCILIATION

by **Raymond Young**, QC, MCIP, RPP

THIS IS JUST A SHORT “NOTE” to focus on several planning areas of urban development and growth that can in some important and meaningful ways engage First Nations in the development and growth of the settler communities that grow around them, and which can in my view provide several meaningful and substantive avenues towards reconciliation.

## **Public Meetings Generally and Public Hearings**

How many times recently have you been to a public event at which the following mantra (or some similar formulistic announcement) preceded the event:

"We would like to thank the "XYZ" First Nation, on whose unceded lands we gather for this event for their kind permission to be here today."

It is an empty mantra, and as such is discourteous, because in my experience there is rarely ever any request for permission at all. These days organizers of events just "mouth" the meaningless mantra without ever having bothered with permission.

So what about OCP and Rezoning Public Hearings notices? It's true that such notices mostly are, pursuant to statute, mandatorily required to publish broad public notice in newspapers and direct written notices to owners and occupiers of lands within a statutory radius of the lands affected by OCP and Zoning amendments. However, we all today accept that underlying much of the fee simple ownership of settlers is unceded First Nation land. It seems realistic to begin

to give specific notice to First Nations particularly where OCP and /or Zoning amendments give rise to higher densities and greater and greater fragmentation of larger parcels into more and numerous fee- simple parcels.

## **Approving Officers and Subdivision**

An Approving Officer is required by Provincial statute to consider the “PUBLIC INTEREST” in permitting the fragmentation of large parcels of land into smaller and smaller parcels. The fact that a large unceded parcel might give rise to 40 or 50 new small single family lots creating fee simple ownership is a matter that ought to engage the underlying First Nation claim to title. It is a matter of “public interest” within the constitutional framework of the Province of British Columbia and the Approving Officer ought to focus on the Provincial Public Interest and not solely on the Local Government's OCP or Zoning Bylaws. The fragmentation of undeveloped lands by subdivision into innumerable fee simples is a huge barrier to legitimate claims on unceded lands and the dedication of highways and parks and public services add to those barriers. Quite clearly Approving Officers ought to expand their public notices and broaden the scope of the provincial public interest and of notification to First Nations.

## **CACs**

So what are these non-statutory secretly negotiated monetary contributions paid by developers to local governments to grease the wheels of change of Official Communi-

ty Plans and Zoning Bylaws. These monies (Community Amenity Contributions) are neither lawful fees or taxes. They are just sub-rosa negotiated payments that developers will pay to get the development laws that they want. In the past 10 years Vancouver (proper) has netted about 730 Million dollars mostly in cash but some in kind. That is almost a thousand million dollars apparently free money (not taxes and not fees) to spend to make Vancouver more livable. Since all of the developments that paid the CACs are on unceded Musqueam and Squamish lands it seems odd that neither Nation received any substantial share of the moneys paid by developers to grease the wheels of development permission. I would suggest that at least 50% of such secretly negotiated payments ought to be paid towards “reconciliation”. Other municipalities also demand CACs and while the total outside of Vancouver might be less it will be substantial on a Province wide scale. ■

*Note: Opinions expressed are those of the author, and are not necessarily those of PIBC, its Board of Directors, or the Planning West Editorial Team.*

Raymond Young QC, MCIP, RPP is a lawyer and professional planner based in Vancouver. He works and teaches in municipal and land use law, and was appointed Queen's Counsel in 2010.

# WORKING **A C R O S S**

# **DISCIPLINES** to

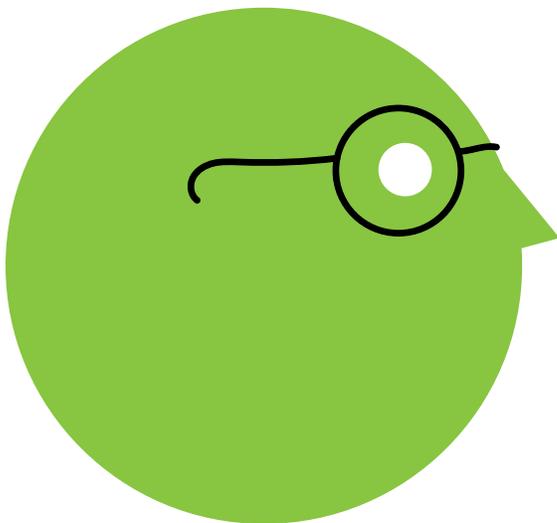
# **CREATE GREAT PUBLIC**

# **INFRASTRUCTURE**

Opportunities, challenges, lessons learned from practice

by **Elicia Elliott**, RPP, MCIP  
and **Kristy McConnel**, MCRP

Elicia Elliott, MCIP, RPP and Kristy McConnel, MCRP are Transportation Planners working together to create great places to move through and to dwell in. We embark on this collaboratively within project teams consisting of clients, stakeholders and various consultants, each providing specialist input.

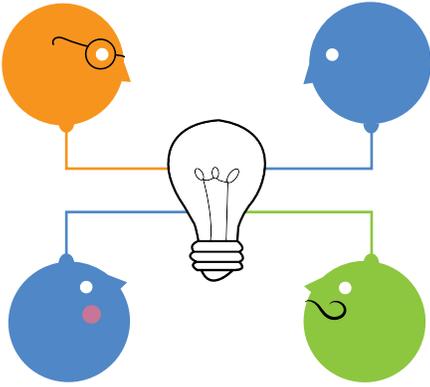


“

“The first step toward developing a successful strategy for interdisciplinary collaboration is the realization and acceptance that each discipline (and team member) has a different priority in regards to the project at hand.” –Berryman, 2002<sup>1</sup>

<sup>1</sup>Michelle S. Berryman (2002) Interdisciplinary Collaboration: A Case for Good Project Management. Proceeding of IDSA National Education Conference, pp12-13.

## The Difference Interdisciplinary Work Can Make: Together vs. Many



Collaboration between disciplines to achieve a holistic end, importantly named *interdisciplinary* work, is essential to imagining, planning, designing, creating, and maintaining great places. *Interdisciplinary* teams are different than *multidisciplinary* teams in the distinction of *together vs. many*; enabling a variety of practitioners to develop solutions together, hearing each other's perspectives and needs, which can yield thoughtful, holistic design, and can bolster a project's value, feasibility, and quality. Approaching a project from a *multidisciplinary* perspective can yield a disjointed design that may not fulfill its qualitative or experiential potential. Simply put, interdisciplinary work is the true realization of synergy – the creation of a whole that is greater than the sum of its parts.

We write within the context of working on interdisciplinary teams to create great public linear infrastructure; transit systems, active transportation networks, and the places between and within them. Considering and leveraging the collective skills, experience and knowledge across a team of planners, engineers, urban designers, architects, landscape architects, artists, and community members can result in effective and innovative solutions to complex problems. Each specialist will approach a problem from a different angle and bring their own unique perspectives to the table. This helps to clearly understand the opportunities and challenges associated with potential solutions. Here, we discuss a few important ways to maximize the benefit of working in an interdisciplinary team.

# Lessons Learned from Practice

## CLEARLY DEFINE A COMMON END

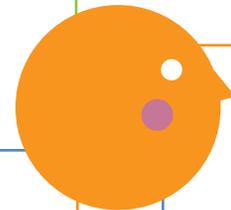
Different disciplines feature more prominently at different lifecycle phases; planners and architects are the imaginers, the conceptualizers, while engineers and designer counterparts figure out how to turn these ideas into something feasible and bring them to life. It is important to clearly define and agree on what “done” means for a deliverable, a phase, or a project overall. Ensuring all team members have a shared understanding of what the desired level of detail is will save resources and yield a holistic solution.

## ESTABLISH A COMMON LEXICON

Communication is a critical component of collaboration, and without a common vocabulary it will not be possible to communicate effectively. Establishing a common technical vocabulary and limiting discipline-specific jargon early on will help to ensure a smooth communication process. For example, “conceptual” or “preliminary” can mean vastly different things across disciplines. A key component of communication is listening and understanding, so utilizing a third-party facilitator or “design translator” can be effective at times.

## UNDERSTAND HOW YOUR TEAMMATES WORK

Just as with language, process can vary across disciplines. While one practitioner might depend on feedback from stakeholders and hand sketches, another might rely on site visits and 3D models. Developing your work plan, including your schedule and budget, in a way that accommodates each other's processes is critical to success.



## AGREE ON APPROPRIATE TOOLS FOR THE JOB

We all depend on technology to get our jobs done, but comfort and preference across platforms will vary by practitioner or discipline. Similarly, different technologies are suited to different ends, whether for day-to-day project participation (consider variations in phone systems, from Skype in the office to walkie-talkies in the field) or preparation of a deliverable (consider variations in display, from hand sketch to digital model). It is key to agree on which tools and programs will be used for particular tasks, and to ensure that team members will have access to them as needed.

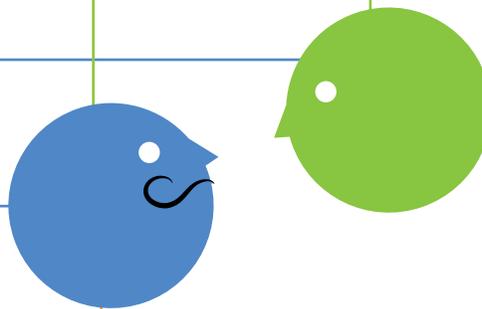
It is also important that all team members have access to all available project information, including background information and work-in-progress documentation. One method for this is to have a shared electronic file management system and to ensure that team members are aware of the systems and trained to use them effectively.

## CLEARLY DEFINE ROLES & RESPONSIBILITIES

While there are differences in skill sets and specializations across disciplines, there can also tend to be an overlap in realizing a solution, meaning that roles and timelines for team members are not always clear. Defining project team roles, responsibilities and required inputs carefully – that multiple different disciplines may have sequential input into one design feature, for example - will help to avoid confusion and duplication of work. Treat these overlap moments as learning opportunities across disciplines, and ensure you allow enough time for iteration.

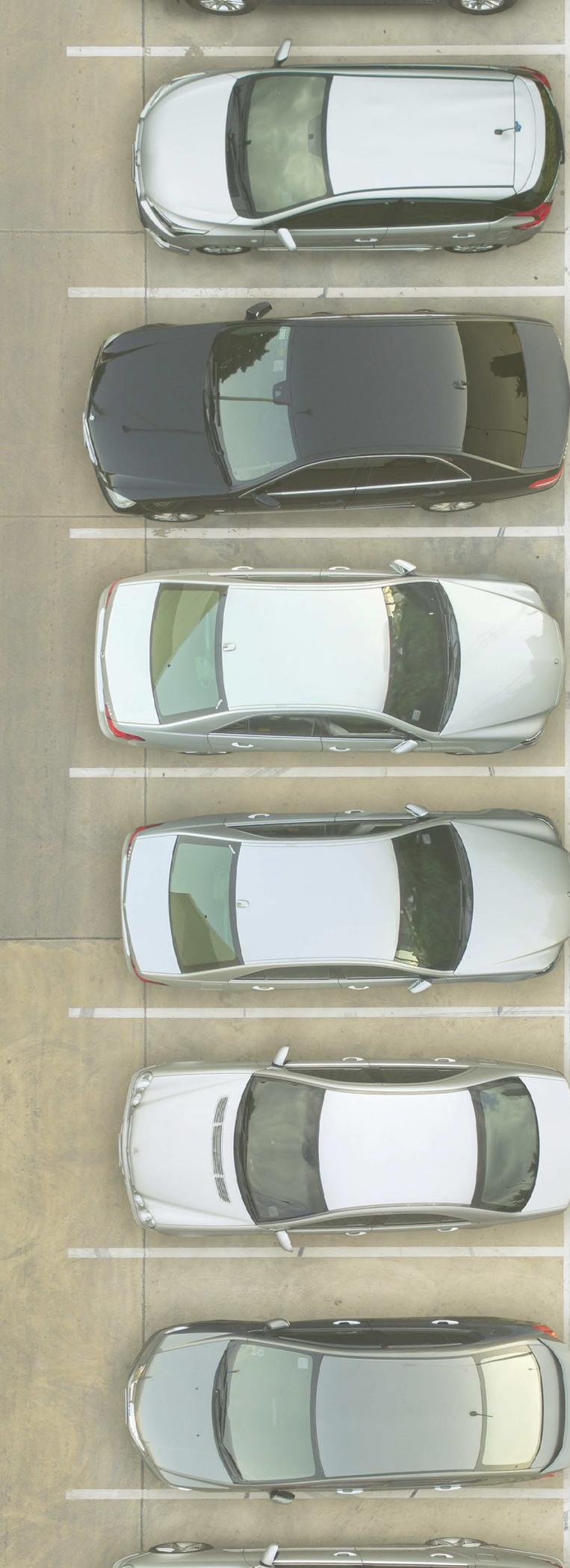
## SHOW APPRECIATION FOR DIFFERENCES AND CELEBRATE SHARED SUCCESS

Thank your colleagues for work they have completed that influences your work. Highlight key learnings and share often, celebrating how your shared efforts have equaled shared success!



### Moving Forward Together

Cultivating creative, sustainable, holistic planning and design decisions in a work world featuring so many project delivery models and emerging technologies can be simplified and strengthened through interdisciplinary collaboration on projects of all sorts. Working collaboratively in a way that leverages and reflects a diversity of expertise, experience, and perspectives is critical to creating great infrastructure for a public that is likewise diverse. ■



# INNOVATIVE PARKING SOLUTIONS

**PART 2:** Building capacity  
for sustainable transportation

by **Dan Casey** MCIP, RPP,  
**Mairi Bosomworth** and  
**Tim Shah**, MA

**BUILDING CAPACITY** for sustainable transportation and preparing for a society with innovative transportation options are vital to the success of Canadian communities. With the increase in sustainable transportation, it has become clear in recent years that municipalities need to address, encourage, and incentivize the use of sustainable transportation modes. Regulating and enforcing these programs will help communities realize their mode share targets and accommodate the future demands of an ever-evolving society.

*This article is the second of a three-part series that explores opportunities for communities to enact innovative parking regulations.*



Sustainable transportation is not a new phenomenon; in fact, a growing share of Canadians are using sustainable transportation to get to work. Across Canada, we are seeing significant increases in the number of “sustainable transportation” commuters; since 1996 there has been a 59.5% increase in transit commuters and a 61.6% increase in cyclist commuters.<sup>1</sup> According to the 2016 Census<sup>2</sup> the Victoria region, where the authors are based, has a combined modeshare of 28% for transit, walking, and cycling; an increase of 4% from 2011. Sustainable transportation modes such as transit, walking and cycling all reduce single-occupancy vehicle trips and are bolstered when transportation demand management (TDM) programs or policies are put in place to support and encourage sustainable travel. Successful TDM programs result in reduced parking demand – and fewer vehicle trips – and associated benefits of decreased greenhouse gas (GHG) emissions, improved personal health and well-being, reduced traffic congestion and lower infrastructure costs.

Sustainable transportation can be included as part of parking requirements / development regulations to provide developers an opportunity for a parking relaxation in exchange for a program / service / product that encourages more sustainable forms of transportation. This assists communities with achieving its goals with respect to sustainable transportation, improved mobility and other planning initiatives. Although a relatively new regulatory policy, municipalities are beginning to realize the benefits of encouraging sustainable modes, particularly when considering a future society that relies less and less on vehicles. This article explores opportunities that municipalities can consider as part of their parking regulations including carsharing, cycling infrastructure, electric vehicles and cash in lieu.

**CARSHARE**

Carsharing is more commonly being recognized as one of the main TDM

programs that are expected to have the largest impact on parking demand. Motorists are increasingly relying less on their vehicles, and see the benefit of utilizing a vehicle on an as needed basis.

The literature has explored the relationship between carsharing and vehicle ownership. A comprehensive study in California found a decrease in average vehicle ownership from 0.47 to 0.24 vehicles per household<sup>3</sup> (accounts for a range of housing types) among households that joined carshare services, about a



A study of carshare programs in the City of Toronto found that vehicle ownership rates at condominium sites without carshare vehicles was 1.07 vehicles per unit, whereas buildings with one or more carshare vehicles had significantly lower rates at 0.53 vehicles per unit, which represents a 50% reduction in vehicle ownership rates.”



50% reduction in vehicle ownership. A study of carshare programs in the City of Toronto found that vehicle ownership rates at condominium sites without carshare vehicles was 1.07 vehicles per unit, whereas buildings with one or more carshare vehicles had significantly lower rates at 0.53 vehicles per unit, which represents a 50% reduction in vehicle ownership rates.<sup>4</sup> Furthermore, a comprehensive study in Metro Vancouver was conducted and concluded that on average, up to three private personal vehicles were reduced per carshare vehicle.<sup>5</sup>

Some communities already recognize

the decrease in parking demand associated with carsharing in their development regulations. The City of Vancouver, as an example, allows for a reduction of five spaces for each carshare vehicle purchased and parked on-site.<sup>6</sup> A model regulation for King County (Seattle) suggests a reduction of four spaces.<sup>7</sup> Similar regulations are in place in New Westminster, Coquitlam, and Richmond allowing for a 5-15% reduction where carshare vehicles are available on site. Correspondence from Victoria Carshare Cooperative (now Modo)<sup>8</sup> suggests a 5-10% reduction in parking demand where memberships are provided and a vehicle easily accessible.

**CYCLING INFRASTRUCTURE**

Cycling infrastructure refers to bike parking and complementary infrastructure including the provision of change rooms, showers and lockers. Bike parking includes bike stands or racks (to accommodate short-term users such as visitors and customers) and shelters or enclosures that protect bicycles from vandalism and theft (to accommodate long-term users such as residents and employees).

Opportunities for cycling infrastructure in off-street parking regulations are twofold:

1. The actual requirement of this infrastructure. Many municipalities currently require long-term and short-term bike parking for multi-family, and select commercial uses (e.g., office, retail, restaurant, hotel). However, there are few municipalities who require the complementary infrastructure mentioned above. Most commonly, if municipalities require complementary infrastructure it would be in the form of “1 shower and change room (for each sex) for each X,XX m<sup>2</sup> gross floor area (GFA).”

2. A municipality will support a reduction in the vehicle parking requirement if the development is proposing “above and beyond” the bicycle parking requirement (which would be considered a TDM program).

The City of London (Ontario) allows for a reduction in vehicle parking for non-residential uses if additional short or long-

term bicycle parking spaces are provided that exceed the requirements. The reduction in vehicle parking spaces cannot exceed 10% of the required vehicle parking spaces.<sup>9</sup> In the Halifax Regional Municipality, where six bicycle spaces are provided, a reduction of one vehicle parking space may be permitted up to a max of two spaces.<sup>10</sup>

#### **ELECTRIC VEHICLES**

Electric vehicles (EV) are increasingly available and popular, with large companies such as GM and Ford recently stating their proposed increase in electric vehicle supply up to 2023.<sup>11</sup> From 2011 and 2016, approximately 23,000 electric vehicles have been sold nationally with more recent data indicating there were as many as 31,000 EVs on Canadian roads as of March 2017.<sup>12,13</sup> Current barriers to electric vehicles are their relatively short range (although steadily increasing) and long charging times. In preparation for the large increase in demand in the coming years, municipalities need to consider adopting and accommodating the “Electric Vehicle Era”.

With the exception of the City of Vancouver’s 2008 building bylaw amendment – requiring a share of residential and commercial parking spaces to have access

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to EV charging stations - few municipalities have adopted requirements for charging infrastructure in their zoning bylaws. The Town of View Royal is the only BC municipality to date that is using its zoning bylaw to require electric vehicle charging infrastructure. Specifically, the bylaw states “for every commercial or multiple unit residential development that requires more than 100 parking spaces, an electric vehicle charging station is required on the lot, in a location which is accessible to the patrons or residents”.<sup>14</sup>

Regulatory requirements can either include the physical charging infrastructure, or conduits that will allow for the installation of the infrastructure in future (i.e., being “EV Ready”), saving developers money in the long run!

### CASH-IN-LIEU

Cash in-lieu allows a municipality to accept monies “in-lieu” of required parking spaces. This provides the municipality with the opportunity to decrease the total parking supply associated with new development. In British Columbia, the Local Government Act allows municipalities to spend their cash in-lieu revenues on either public parking or sustainable transportation infrastructure such as sidewalks, bus shelters, and bicycle lanes.<sup>15</sup>

Various BC municipalities have adopted cash in-lieu mechanisms. The Town of Sidney recently amended their cash-in-lieu program to allow contributions to go towards a general Amenity fund and a Housing Fund.<sup>16</sup> The City of Langford allows developers to contribute funds to pay for improving sidewalks, bike lanes and providing new public amenities. Further, the Town of View Royal also has a cash-in-lieu program, however, as of August 2016, no funds have been collected since its inception in 2014. Despite this, the Town has set out spending priorities identified in their transportation master plan such as providing new bus shelters, and improving existing sidewalks.<sup>17</sup> Cash-in-lieu costs in small to medium sized BC municipalities typically range from \$3,000 - \$11,500 per parking space, which is proportionate to the cost of building a surface parking space.

With the increasing demand of sustainable transportation, it is imperative for communities to plan, encourage, regulate and incentivize the use of these modes. Communities who do so will be seen as innovative and progressive in terms of accommodating the future needs of society. Although the innovative regulations identified in this article are just part of the equation, they have the ability to make a positive impact locally, provincially and nationally in helping communities, provinces and the country alike to achieve their sustainability goals. ■

## NOTES

<sup>1</sup> Journey to work: Key Results from the 2016 Census. Available online at: <http://www.statcan.gc.ca/daily-quotidien/171129/dq171129c-eng.htm>

<sup>2</sup> Statistics Canada. 2017. Victoria [Census metropolitan area], British Columbia and British Columbia [Province] (table). Census Profile. 2016 Census. Statistics Canada Catalogue no. 98-316-X2016001. Ottawa. Released November 29, 2017. <http://www12.statcan.gc.ca/census-recensement/2016/dp-pd/prof/index.cfm?Lang=E> (accessed December 19, 2017).

<sup>3</sup> Martin and Shaheen, The Impact of Carsharing on Household Vehicle Ownership, Access Magazine, Spring 2011, pg22

<sup>4</sup> City of Toronto. (2009). Parking Standards Review: Examination of Potential Options and Impacts of Car Share Programs on Parking Standards. Available online at: [https://www1.toronto.ca/city\\_of\\_toronto/city\\_planning/zoning\\_environment/files/pdf/car\\_share\\_2009-04-02.pdf](https://www1.toronto.ca/city_of_toronto/city_planning/zoning_environment/files/pdf/car_share_2009-04-02.pdf)

<sup>5</sup> Metro Vancouver Apartment Parking Study, 2012, available at: [www.metrovancouver.org/services/regionalplanning/PlanningPublications/Apartment\\_Parking\\_Study\\_TechnicalReport.pdf](http://www.metrovancouver.org/services/regionalplanning/PlanningPublications/Apartment_Parking_Study_TechnicalReport.pdf)

<sup>6</sup> Refer to City of Vancouver Bylaw no.6059, Section 3.2.2, available at: <http://vancouver.ca/your-government/parking-bylaw.aspx>

<sup>7</sup> King County Metro, Right Size Parking Model Code, December 2013, pg21, available at: <http://metro.kingcounty.gov/programs-projects/right-size-parking/pdf/140110-rsp-model-code.pdf>

<sup>8</sup> Correspondence from Victoria Carshare Cooperative (now Modo), received August 2009

<sup>9</sup> City of London. (2010). Zoning By-law. Available online at: <https://www.london.ca/business/Planning-Development/zoning-by-law/Documents/CHAPTR04.pdf>

<sup>10</sup> City of Halifax. (2015). Land Use Bylaw. Available online at: [https://www.halifax.ca/planning/documents/HalifaxPeninsula\\_LUB.pdf](https://www.halifax.ca/planning/documents/HalifaxPeninsula_LUB.pdf)

<sup>11</sup> GM Plans to add 20 new electric, fuel cell vehicles to lineup by 2023. CBC News, Oct 2, 2017. Available online at: <http://www.cbc.ca/news/business/general-motors-electric-fuel-cell-1.4316655>

<sup>12</sup> Klippenstein, M. (2016). Plug-in Electric Car Sales in Canada, May 2016: Canada crosses 20,000 cars with plugs. Available online at: [http://www.greencarreports.com/news/1104344\\_plug-in-electric-car-sales-in-canada-may-2016-canada-at-20000-evs](http://www.greencarreports.com/news/1104344_plug-in-electric-car-sales-in-canada-may-2016-canada-at-20000-evs)

<sup>13</sup> Klippenstein, M. (2017). Plug-in electric car sales in Canada, March 2017: Chevy charges ahead. Available online at: [http://www.greencarreports.com/news/1109761\\_plug-in-electric-car-sales-in-canada-march-2017-chevy-charges-ahead](http://www.greencarreports.com/news/1109761_plug-in-electric-car-sales-in-canada-march-2017-chevy-charges-ahead)

<sup>14</sup> Town of View Royal. (2014). Zoning Bylaw No. 900, 2014. Section 5.13, pg. 42. Available online at: <http://www.viewroyal.ca/assets/Town~Hall/Bylaws/900%20-%20Zoning%20Bylaw.pdf>

<sup>15</sup> The BC Local Government Act is available online at: [http://www.bclaws.ca/civix/document/id/complete/statreg/96323\\_14#section525](http://www.bclaws.ca/civix/document/id/complete/statreg/96323_14#section525)

<sup>16</sup> Town of Sidney Minutes of Committee of the Whole Meeting, Monday January 16, 2017. Available online at: <http://www.sidney.ca/Assets/Administration/Council/2017/January+16!2c+2017+COW+minutes.pdf>

<sup>17</sup> City of Victoria. (2016). Review of Zoning Regulations Bylaw Off-Street Parking Requirements, Working Paper no.4: Focus Groups and Stakeholder Outreach, pg. 11. Available online: [http://www.victoria.ca/assets/Departments/Planning~Development/Community~Planning/Documents/Victoria%20Schedule%20C%20Parking%20Review\\_Working%20Paper%20no4\\_FINAL\\_Sep23-16.pdf](http://www.victoria.ca/assets/Departments/Planning~Development/Community~Planning/Documents/Victoria%20Schedule%20C%20Parking%20Review_Working%20Paper%20no4_FINAL_Sep23-16.pdf)



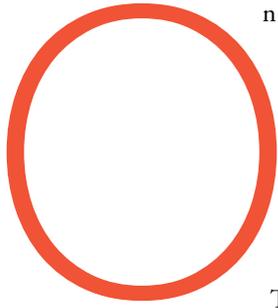
LEGAL UPDATE

# What's Criminal?

A review of York (Regional Municipality) v. Tsui<sup>1</sup>

BY GUY PATTERSON, MCIP, RPP

<sup>1</sup>2017 ONCA 23, leave to appeal to SCC dismissed (2017 CanLII 80420 (SCC)).



On November 30, 2017 the Supreme Court of Canada dismissed an application for leave to appeal the decision of the Ontario Court of Appeal in *York (Regional Municipality) v. Tsui*.

This means the Ontario Court of Appeal's decision will be binding on courts in that province. It's probably also a strong signal of the view courts in other provinces will take in similar matters. The issues raised in the case are not new, but are a helpful reminder of the murky waters surrounding the exclusive federal power to enact criminal law, into which local governments often wade. The case is also timely given the current preoccupation among many BC planners with the up-coming decriminalization of cannabis.

This article takes a look at the facts in *Tsui*, which are reminiscent of many similar cases in which local governments have ended up in constitutional skirmishes over the enforcement of allegedly criminal bylaws. It then reviews why, despite two lower courts finding otherwise, the Ontario Court of Appeal sided with the City.

Mr. Tsui, the unsuccessful applicant for leave to appeal at the country's highest court, owned and operated a body rub parlour in the City of Vaughan. Beginning in 1999, the City enacted a series of bylaws to regulate among other things, the hours of operation of body rub parlours (Monday - Friday 9am - 10pm; Saturday 9am - 6pm; Sunday 10am - 5pm), and to require every attendant and customer at a body rub parlour to be "clothed in a manner in which such person's pubic area and buttocks, and in the case of a woman, also her breasts, are completely covered by an opaque material."

Mr. Tsui was charged with operating his body-rub parlour outside the City's permitted hours, and fined \$400. Instead of paying the fine he challenged the validity of the regulations, saying the City had overstepped its authority by passing, and seeking to enforce, criminal law. Section 91(24) of Canada's constitution says only the federal government has the power to enact criminal law. This power "has proved very difficult to define" (para 82), so it's perhaps not surprising this case found its way to Ontario's highest court.

Unlike the judges of two different



**The decision in *Tsui* is a helpful review of the tricky distinction courts are often called on to draw between valid zoning and business licensing regulations, and invalid attempts by local governments to use these tools to enact what really amounts to criminal law."**



courts below, the three justices of the Ontario Court of Appeal who decided the case unanimously upheld the City's scheme restricting the hours of operation of body rub parlours. In other words, of the five jurists who considered the matter, two thought "the provisions relating to dress and hours of operation were ... criminal" and so "*ultra vires* the City". In part because it was overturning the lower courts, the Ontario Court of Appeal decision first provides a fairly detailed review of the reasons why those courts agreed with Mr. Tsui, and a methodical analysis of why they were wrong.

The decision in *Tsui* re-states the widely accepted definition of criminal law as law involving a prohibition, backed by a penalty, serving "a typically criminal public purpose" (at para 83). It also confirms a longstanding tension between the federal criminal power, and local government's undeniable authority "to regulate the conduct of most businesses and recreation in the province"; to impose "limits on the hours of operation of commercial establishments"; and to "impose punishment by fine, penalty or imprisonment for the purpose of enforcing otherwise valid provincial laws" (at para 56). In other words, the court confirmed:

"the City had the power to enact a by-law licensing and regulating body rub parlours. The City's authority extended to regulation of the premises, persons engaged in the business, and closing times.

Indeed, the parties did not dispute that the City is entitled to license and regulate body rub parlours for the purposes of promoting health and safety, effecting nuisance control or ensuring consumer protection" (at para 80).

Given this agreement on the broad ambit of the City's regulatory authority, what was Mr. Tsui's rub with the City's body rub rules, and why did the lower courts agree with him? In short, he said the rules were just criminal law disguised as a scheme of licensing and regulation. The lower courts relied on three key findings to conclude the hours and dress regulations were not an exercise of the City's licensing and regulation powers, but were in fact no more than an attempt to criminalize prostitution. First, they cited a report the City had received from one of its councillors, suggesting that restricting the hours of operation of massage parlours would "take the 'night away from the ladies of the night'", and respond to police concerns (at para 9). Second, they cited the maximum fine under the bylaw of \$100,000. Finally, they didn't accept the City's alleged nuisance concerns as legitimate, because body rub parlours were already confined by zoning rules to industrial areas, and because they didn't see any reason why body rub parlours, where no alcohol is served, should be forced to close at 10pm, while establishments serving alcohol were allowed to stay open until 2am.

The Court of Appeal disagreed. It said in characterizing the City's regulations as criminal prohibitions, the lower courts misunderstood, and relied too heavily on, "extrinsic" evidence (evidence other than the what the bylaw itself said) about the purpose of the bylaw, such as the "ladies of the night" report, which was received for information, but not endorsed or acted upon. The Court of Appeal said the focus should have been on the bylaw itself, which included a preamble stating a valid municipal purpose (licensing for health and safety, consumer protection, and minimizing nuisance); and a scheme of licensing requirements and compliance monitoring designed not to prohibit prostitution or common bawdy houses but to "curtail the nuisance caused by the presence of common bawdy houses by suppressing conditions likely to lead to the commission of crime" (paras 100-102). For these reasons, the Court of Appeal said the City's body rub rules were valid.

One notable aspect of the decision in *Tsui* is the Court's review of the "subtle but discernible distinction" between criminal laws, which local governments can't enact, and "measures to deter criminality", which local government can enact. The Court characterized the City's licensing conditions as preventative, rather than prohibitive, and noted the conditions "only apply to the licence holder for a body rub parlour, not to the public at large." The Court also said the municipal council didn't need hard evidence on the question whether the measures would in fact succeed in suppressing conditions conducive to crime, but rather, "the evidence may be impressionistic rather than factual" (at para 124). Finally, the Court said a municipality, when legislating to deter criminality, can target a specific crime, but not crime in general.

Overall, then, Overall, then, the decision in *Tsui* is a helpful review of the tricky distinction courts are often called on

to draw between valid zoning and business licensing regulations, and invalid attempts by local governments to use these tools to enact what really amounts to criminal law, which s. 91(24) of the Constitution identifies as an exclusively federal power. The decision is especially timely given the anticipated coming-into-force of the *Cannabis Act*. Planners around the province, and the country, are already receiving their marching orders from elected officials with strong views of the appropriate local response to the federal government's decision to legalize the production, sale and use of cannabis. If (when) Parliament legalizes cannabis, local governments will not be allowed to re-criminalize it with broad prohibitions and stiff penalties, but they will be allowed to exercise their delegated land use and business licensing authority similar to the manner in which the City of Vaughan addressed local health, safety and nuisance concerns associated with body rub parlours. ■

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## PIBC Board Notes

### SEPTEMBER 2017

On September 29th, 2017 the PIBC Board of Directors met in Vancouver.

### BOARD & GOVERNANCE

The Board reviewed and approved the updated 2017-2019 Strategic Plan.

The Board approved the appointment of the following members to the Institute's Policy & Public Affairs Committee for the current term: Suzanne Smith MCIP, RPP (Chair); Patricia Dehnel MCIP, RPP; Daniel Huang MCIP, RPP; and Chani Joseph-Ritchie.

The Board approved the appointment of the following members to the Institute's Professional Standards & Certification Committee for the current term: Katrin Saxty MCIP, RPP (Chair); Patricia Dehnel MCIP, RPP; Alex Kondor MCIP, RPP; Zoë Morrison; and Kerry Pateman MCIP, RPP (ex officio).

The Board approved the appointment of the following members to the Institute's Member Engagement Committee for the current term: Kenna Jonkman MCIP, RPP (Chair); Daniel Sturgeon (Co-Chair); David Block MCIP, RPP; Lesley Cabott MCIP, RPP; Ed Grifone MCIP, RPP; Carole Jolly MCIP, RPP; Greg Mitchell MCIP, RPP; Katrin Saxty MCIP, RPP; and Kasel Yamashita MCIP, RPP.

It was also reported that the following members had been appointed to the Institute's operational committees for the current term:

Communications Committee: Craig Broderick MCIP, RPP; Allyson Friesen MCIP, RPP; Siobhan Murphy MCIP, RPP; Gary Noble MCIP, RPP; and Katrin Saxty MCIP, RPP.

Continuous Professional Learning Committee: Lesley Cabott MCIP, RPP; Brent Elliott MCIP, RPP; Jan Thingsted MCIP, RPP; and Gloria Venczel MCIP, RPP.

Awards & Recognition Committee: Emilie Adin MCIP, RPP; Lesley Cabott MCIP, RPP; Rebecca Chaster MCIP, RPP; Jagdev Dhillon FCIP (Ret.); Ed Grifone MCIP, RPP; Lisa King MCIP, RPP; Neal LaMontagne MCIP, RPP; Margaret-Ann Thornton MCIP, RPP; Lynn Wilson MCIP, RPP;

Mary Wong MCIP, RPP and Raymond Young MCIP, RPP.

### ADMINISTRATION & FINANCE

Executive Director, Dave Crossley, circulated his report outlining the various ongoing and key activities at the PIBC office.

The Board reviewed the Institute's unaudited 2017 year-to-date finances for information. The Institute continues to maintain a healthy financial position, with current operations largely keeping within overall budget objectives.

The Board reviewed and approved a resolution regarding collection and remittance of applicable CIP membership fees and insurance premiums for members, in accordance with existing agreements with CIP.

The Board also approved the schedule of membership fees for 2018, which included no increase to PIBC membership fees and eliminated membership fees for PIBC Student members attending accredited planning schools in BC and the Yukon. The Board also directed that CIP be asked to consider also eliminating fees for Student members. The Board further approved the schedule of other fees and charges for 2018 as presented.

The Board also approved and adopted the Institute's 2018 operating budget as developed and discussed at an in-depth budget workshop held earlier in the day prior to the regular Board meeting.

### MEMBERSHIP PROGRAMS & SERVICES

The Board received an update on planning for the Institute's upcoming 2018 Annual Conference, including: developing the overall theme and broad concepts for the conference program, short-listing and initial outreach to potential keynote speakers, and conducting visits of potential off-site venues for conference reception events.

The Board received a report from the BC Land Summit Society, of which the Institute is a member, outlining ongoing activities and preparations for the 2019 BC Land Summit conference.

The Board reviewed and approved the creation of

an ad hoc committee to work on plans and activities for the celebration of the Institute's 60th Anniversary in 2018. The Board also designated and authorized the President, Andrew Ramlö MCIP, RPP and Executive Director, Dave Crossley to seek out volunteers to populate the ad hoc committee.

### NATIONAL AFFAIRS

The Board reviewed the report of recent activities at the national level, including: the formalization and discussions at the new Planning Alliance Forum (PAF) – a forum made up of the leadership of all the professional planning organizations across Canada; renewal of the service agreement with the Professional Standards Board (PSB) for member certification and university program accreditation services; recent PSB certification and accreditation activities; the policy work of the Professional Standards Committee (PSC); and activities by the Joint Administrators Group (JAG) – the working group of senior staff from the various professional planning institutes across Canada.

The Board ratified the recommendation of the PSB to recognize the re-accreditation of the University of British Columbia Master of Community & Regional Planning (MCRP) program unconditionally up to the 2021-2022 academic year.

The Board also ratified the recommendation of the PSB to recognize the re-accreditation of the University of Northern British Columbia Bachelor of Planning (BPI) program unconditionally up to the 2021-2022 academic year.

### COMMITTEE REPORTS & BUSINESS

Membership: The Board approved the admission of a number of new members, and a number of membership transfers and changes. The Board unanimously approved the admission of Dr. Larry McCann to Honourary membership in the Institute as recommended.

The Board also approved in principle the development of a new type of PIBC award to recognize leadership in planning from amongst elected officials in BC and the Yukon, and directed the Awards & Recognition Committee to develop this new award.

# Thank You to Our 2017 Volunteers!

Throughout the year, the Planning Institute of British Columbia relies on the volunteer contributions and efforts of our members in moving forward with the impactful projects, events, and activities that advance and improve the planning profession. It is with heartfelt thanks and appreciation that we recognize our 2017 volunteers for their contributions. *Thank you!*

## LOCAL CHAPTERS

The Board approved the appointment of Hilary Morgan MCIP, RPP (Chair); Ryan Beaudry MCIP, RPP (Secretary); Kerry Pateman MCIP, RPP; Julianne Kucheran and Morganne Williams to the Central-North Chapter Executive for the current term.

## OTHER BUSINESS

The Board approved a proposal to enter into an in-kind member relationship with the Community Energy Association (CEA) as proposed by the CEA. The Board also approved and authorized the Executive Committee to select a corporate member in good standing of the Institute to act as its representative to the CEA.

The Board reviewed an invitation from the International Ornithological Congress (IOC) 2018 Organizing Society and the Stewardship Centre for BC for a member of the Institute to participate on their Stewardship Roundtable as part of the 27th International Ornithological Congress, to be hosted in Vancouver in August 2018. The Board approved designating Christine Callihoo MCIP, RPP to act as the Institute's volunteer representative to the Stewardship Centre for BC's Stewardship Roundtable organizing committee as suggested.

## NEXT MEETING(S)

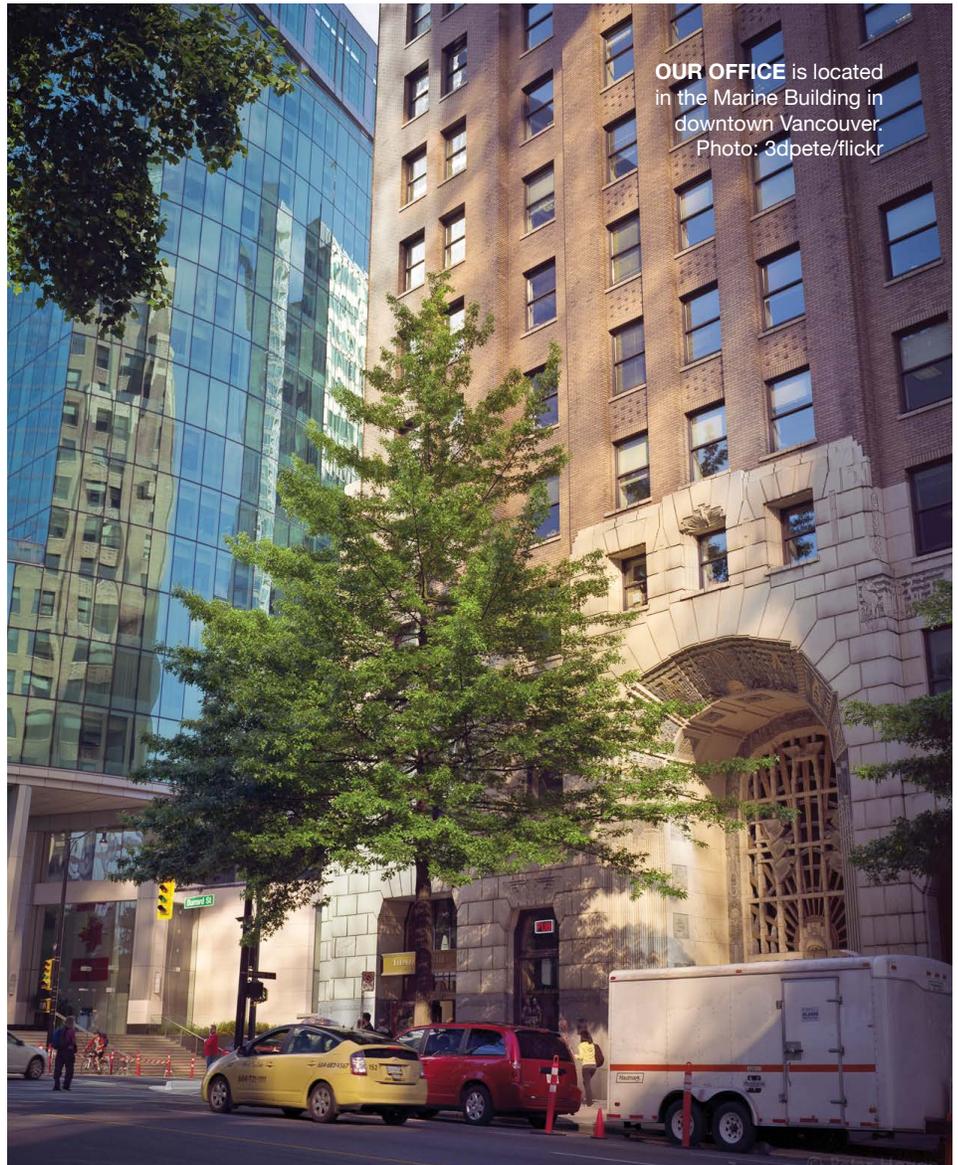
It was noted that the next regular meeting would be held Saturday, November 4, 2017 in Vancouver, in conjunction with the Institute's annual World Town Planning Day gala event.

Kristin Aasen MCIP, RPP  
Linda Adams MCIP, RPP  
Emilie Adin MCIP, RPP  
Andrew Allen MCIP, RPP  
Elaine Anderson MCIP, RPP  
Signe Bagh MCIP, RPP  
Natalie Bandringa  
Timothy Barton MCIP, RPP  
Christine Batchelar MCIP, RPP  
Kris Belanger MCIP, RPP  
Jake Belobaba MCIP, RPP  
George Benson  
Laura Bentley MCIP, RPP  
Catherine Berris MCIP, RPP  
David Block MCIP, RPP  
André Boel MCIP, RPP  
Mairi Bosomworth  
Iain Bourhill MCIP, RPP  
Chloe Boyle  
Geraldine Boyle MCIP, RPP  
Coralie Breen  
Craig Broderick MCIP, RPP  
Scott Brown  
Richard Buchan  
Robert Buchan FCIP, RPP  
Bill Buholzer FCIP, RPP  
Lesley Cabott MCIP, RPP  
Christine Callihoo MCIP, RPP  
Ken Cameron FCIP, RPP  
Allan Campeau MCIP, RPP  
Lui Carvello MCIP, RPP  
Daniel Casey MCIP, RPP  
Narissa Chadwick MCIP, RPP  
Keltie Chamberlain  
Chee Chan MCIP, RPP  
Ada Chan Russell MCIP, RPP  
Lindsay Chase MCIP, RPP  
Rebecca Chaster  
Lilian Chau MCIP, RPP  
Joan Chess-Woollacott MCIP, RPP  
Jeffrey Chow MCIP, RPP  
Howie Choy  
Jason Chu MCIP, RPP  
Marc Cittone  
Kerri Clark  
Jill Collinson  
Neil Connelly MCIP (Ret.)  
Norm Connolly MCIP, RPP  
Laurie Cordell MCIP, RPP

Bill Corsan MCIP, RPP  
Ken Cossey MCIP, RPP  
Michael Coulson  
Devon Cronshaw  
Terry Crowe MCIP, RPP  
Ron Cruikshank MCIP, RPP  
Patricia Dehnel MCIP, RPP  
Rebecca Delorey  
Jag Dhillon FCIP (Ret.)  
Michael Dickinson MCIP, RPP  
Nancy Dubé MCIP, RPP  
Rhona Dulay MCIP, RPP  
Julian Dunster MCIP, RPP  
Paul Dupuis MCIP, RPP  
Rhonda Eager MCIP, RPP  
Ashley Elliott MCIP, RPP  
Brent Elliott MCIP, RPP  
Elicia Elliott MCIP, RPP  
Cherie Enns MCIP, RPP  
Katherine Fabris  
Daniella Fergusson MCIP, RPP  
Allyson Friesen MCIP, RPP  
Corine Gain MCIP, RPP  
Mike Gau MCIP, RPP  
Michael Geller FCIP, RPP  
Hardev Gill MCIP, RPP  
Nancy Gothard MCIP, RPP  
Charlene Grant MCIP, RPP  
Brian Green MCIP, RPP  
Ed Grifone MCIP, RPP  
Amanda Grochowich  
Tom Gunton MCIP, RPP  
Zachary Haigh  
Susan Hallatt MCIP, RPP  
Jeff Hamm MCIP, RPP  
Devon Harlos  
Shaun Heffernan MCIP, RPP  
Ryan Hennessey MCIP, RPP  
Jennifer Hill MCIP, RPP  
Darwin Horning MCIP, RPP  
Sharon Horsburgh MCIP, RPP  
Daniel Huang MCIP, RPP  
Kari Huhtala MCIP, RPP  
Christopher Hutton MCIP, RPP  
John Ingram MCIP, RPP  
Leah Irvine MCIP, RPP  
Deborah Jensen MCIP, RPP  
Diana Jerop

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Alec Johnston  
 Carole Jolly MCIP, RPP  
 Kenna Jonkman MCIP, RPP  
 Chani Joseph-Ritchie MCIP, RPP  
 Michelle Kam MCIP, RPP  
 Lisa King MCIP, RPP  
 Robert Knall MCIP, RPP  
 Nancy Knight MCIP, RPP  
 Mark Koch MCIP, RPP  
 Jane Koepke MCIP, RPP  
 Jane Koh  
 Alex Kondor MCIP, RPP  
 Lisa Krebs MCIP, RPP  
 Karen Kreis MCIP, RPP  
 Karin Kronstal MCIP, RPP  
 Christopher Laing MCIP, RPP  
 Neal LaMontagne MCIP, RPP  
 Simon Lapointe MCIP, RPP  
 Blake Laven MCIP, RPP  
 Helen Lee MCIP, RPP  
 Gregory Leighton MCIP, RPP  
 Dana Leitch MCIP, RPP  
 Angela Letman MCIP, RPP  
 Dustin Lupick  
 Gina MacKay MCIP, RPP  
 David Marlor MCIP, RPP  
 Patrick Marples MCIP, RPP  
 Rod Martin MCIP, RPP  
 Alison McNeil MCIP, RPP  
 Chelsea Medd  
 Gregory Mitchell MCIP, RPP  
 Colin Moore MCIP, RPP  
 Hillary Morgan MCIP, RPP  
 Zoë Morrison MCIP, RPP  
 Sara Muir-Owen MCIP, RPP  
 Kent Munro MCIP, RPP  
 Siobhan Murphy MCIP, RPP  
 Kathryn Nairne MCIP, RPP  
 Claire Negrin MCIP, RPP  
 Russell Nelson MCIP, RPP  
 Kristian Nichols MCIP, RPP  
 Gary Noble MCIP, RPP  
 Teresa O'Reilly MCIP, RPP  
 Tracy Olsen MCIP, RPP  
 Chris Osborne MCIP, RPP  
 Anne-Marie Paquette  
 Kerry Pateman MCIP, RPP  
 Guy Patterson MCIP, RPP  
 Madelaine Peters MCIP, RPP  
 Odete Pinho MCIP, RPP  
 Melissa Pryce MCIP, RPP  
 Andrew Ramlö MCIP, RPP  
 Nicholas Redpath MCIP, RPP  
 Stephen Richardson MCIP, RPP  
 Carly Rimell  
 Teresa Rittemann MCIP, RPP  
 Mikayla Roberts  
 Dan Ross  
 Karen Russell FCIP, RPP  
 Peter Russell MCIP, RPP  
 Francesca Sanna MCIP, RPP  
 Katrin Saxty MCIP, RPP  
 Jamai Schile  
 Noha Sedky MCIP, RPP  
 Andrew Seidel MCIP, RPP



Gwendolyn Sewell MCIP, RPP  
 Timothy Shah  
 Pamela Shaw MCIP, RPP  
 Sarah Sheridan  
 Chris Sholberg MCIP, RPP  
 Bruce Simard MCIP, RPP  
 Courtney Simpson MCIP, RPP  
 Kelly Sims  
 Emily Sinclair MCIP, RPP  
 Finlay Sinclair MCIP, RPP  
 Marnie Skobalski MCIP, RPP  
 Carlie Smith MCIP, RPP  
 Suzanne Smith MCIP, RPP  
 Patrick Sorfleet MCIP, RPP  
 Tanya Soroka MCIP, RPP  
 Lisa Spitale MCIP, RPP  
 Mandy Stanker MCIP, RPP  
 John Steil FCIP, RPP  
 Mark Stevens MCIP, RPP  
 Alison Stewart MCIP, RPP  
 Mary Storzer MCIP, RPP  
 Daniel Sturgeon  
 Jesse Tarbotton MCIP, RPP

Shannon Tartaglia MCIP, RPP  
 Alex Taylor MCIP, RPP  
 Jan Thingsted MCIP, RPP  
 Paul Thompson MCIP, RPP  
 Margaret-Ann Thornton MCIP, RPP  
 Erica Tiffany MCIP, RPP  
 Dakota Tryhuba  
 Tanya Turner MCIP, RPP  
 Juliet Van Vliet MCIP, RPP  
 Eric Vance FCIP, RPP  
 Michelle Vandermoor  
 Robert Veg MCIP, RPP  
 Gloria Venzel MCIP, RPP  
 Dan Wallace MCIP, RPP  
 Tania Wegwitz MCIP, RPP  
 Richard White FCIP, RPP  
 Lynn Wilson MCIP, RPP  
 Kaeley Wiseman MCIP, RPP  
 Mary Wong MCIP, RPP  
 Kasel Yamashita MCIP, RPP  
 Andrew Young MCIP, RPP  
 Raymond Young MCIP, RPP  
 Jeff Zukiwsky MCIP, RPP

## NEW MEMBERS

Congratulations and welcome to all the new PIBC Members!

At its meeting of September 29, 2017, it was recommended and approved that the Board admit the following individuals to membership in the Institute in the appropriate categories as noted:

### CERTIFIED

**Margaret Bakelaar**  
**Keith Batstone** (Transfer from APPI)  
**Sawngjai (Dear) Bhokanandh** (Reinstate)  
**Katherine Brandt**  
**Kerri Clark**  
**Jared Dalziel** (Transfer from API)  
**Robin Hawker**  
**Christina Hovey** (Transfer from OPPI)  
**Samantha Lahey** (Transfer from OPPI)  
**Natasha Lock**  
**Sandra Shanoada**  
**Athena von Hausen**  
**Tate White**  
**Wenyan Yu** (Transfer from APPI)

### CANDIDATE

**Zachary Bennett**  
**Glen Chua**  
**Andrew Gavel**

### Robyn Hay

**Clarissa Huffman** (Transfer from OPPI)  
**Kailey Laidlaw**  
**Anur Mehdic**  
**Jamieson Pritchard**  
**Carly Rosenblat**  
**Havan Surat** (Transfer from APPI)  
**Kelsey Taylor**  
**Julie Thompson**  
**Brittany Tuttle**  
**Rachel Ward**

### PRE-CANDIDATE

**Sarah Desaulniers**

### STUDENT

**Larissa Barry-Thibodeau** (VIU)  
**Cody Bator** (VIU)  
**Jordan Brietzke** (VIU)  
**Graham Burns** (VIU)

### Alan Cavin (VIU)

**Kirby Delaney** (VIU)  
**Dennis Aaron Dixon** (VIU)  
**Tyler Erickson** (VIU)  
**Charity Gladstone** (VIU)  
**Steven Godfrey** (VIU)  
**Sarah Holden** (VIU)  
**Shirley Humes** (VIU)  
**Diana Jerop** (VIU)  
**Matthew Notley** (VIU)  
**Lainy Nowak** (VIU)  
**Patricia Ann Reynes** (VIU)  
**Hailey Rilko** (VIU)  
**Erian Scott-Iversen** (VIU)  
**Dan Straker** (SFU)  
**Ryan Van Haastert** (VIU)  
**Kenneth Williams** (VIU)  
**Emily Young** (VIU)  
**Wang Zicong** (VIU)

## MEMBER CHANGES

It was further recommended and approved that Council approve and/or acknowledge the following membership transfers and changes in membership status for the following individuals as noted:

**Holly Adams**  
**Misty Jorgensen**  
**Ashley Servatius**  
**Laura Frank**  
**Alison Garnett**  
**Neal LaMontagne**  
**Luciana Moraes**  
**Heike Schmidt**  
**Robert Sokol**  
**Shannon Tartaglia**  
**Bitia Vorell**  
**John Coulson**

From Certified  
 From Certified  
 From Certified  
 From Member on Leave  
 Resigned

To Member on Leave  
 To Member on Leave  
 To Member on Leave  
 To Certified  
 To Candidate



**Lord of the (Cycle) Rings - The Hovenring Bridge  
Province of North Brabant, Netherlands**

The first of its kind in the world, the Hovenring is a suspended cycle path roundabout in the Netherlands. Situated between Eindhoven, Veldhoven, and Meerhoven in the Province of North Brabant, the main purpose for this unique suspended roundabout was to improve the flow of traffic and safety between the three locations.

The name, literally meaning “Ring of Hovens”, was selected through a competition held in Eindhoven and Veldhoven. The name also refers to Eindhoven’s unofficial designation as “city of lights”.

Designed by the *ipv Delft*, a Dutch design and engineering agency, the Hovenring’s deck is 72 metres (236 ft) in diameter suspended from a single 70 metre (230 ft) tall central pylon by 24 cables. Although it officially opened in December 2011, it was temporarily closed down due to wind issues that caused heavy vibrations on the suspended infrastructure. The Hovenring was officially re-opened at the end of June 2012.



# The PIBC 2018 Annual Conference The Game Plan

May 29  
to  
June 1  
2018

Victoria Conference Centre  
Victoria, BC

## REGISTRATION COMING SOON!

Early registration for the PIBC 2018 Annual Conference will begin in February 2018!

Stay tuned for more details to register early and save!

## Keynote Speakers

### GIL (GUILLERMO) PENALOSA, MBA PhDhc CSP

Gil is the founder and chair of the board of the internationally recognized non-profit organization 8 80 Cities and also chair of World Urban Parks. He has worked in over 250 different cities consulting and delivering workshops on sustainable mobility, parks, streets and other public spaces.

### ALISON LEDGERWOOD, PH.D.

Dr. Alison Ledgerwood is an associate professor in the Department of Psychology at the University of California. Her research and public outreach focus on understanding how humans think and behave in social situations, and how people can harness that knowledge to improve their lives and the lives of others.

TOURISM VICTORIA



**PIBC 2018**  
VICTORIA, BC  
THE GAME PLAN

### Learn, Connect & Grow! Register Early, Save & Join Us!

**Early registration will begin in February 2018!** Don't miss the Institute's premier professional learning and networking event of the year. Stay tuned for updates on early registration, pre-conference activities, conference sessions and more!

### THE GAME PLAN

**Sustainability, Reconciliation, Facilitation, Collaboration, Partnership, Strategy...** these are just some of the themes that impact the practice of planning and the planning profession today. So how do we weave them all together? How do we sharpen our knowledge and skills, and develop a 'game plan'?



Visit [www.pibc.bc.ca](http://www.pibc.bc.ca) and follow us on Twitter at @\_PIBC and #PIBC2018 for the latest updates.



# BC HOUSING

BC Housing works in partnership with the private and non-profit sectors, provincial health authorities and ministries, other levels of government and community groups to develop a range of housing options.



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